

Consolidated Balance Sheet

Assets	2020	2021 (FY)
Current assets		
Cash and cash equivalents	12,491	12,436
Notes and accounts receivable-trade	10,530	9,438
Electronically recorded monetary claims	1,477	1,594
Merchandise and finished goods	1,494	990
Work in process and partly-finished construction	4,236	6,970
Raw materials and supplies	1,470	1,695
Other business	685	1,002
Allowance for doubtful accounts	(5)	(0)
Total current assets	32,381	34,127
Non-current assets		
Property, plant and equipment		
Buildings and structures (net)	3,839	5,227
Machinery, equipment and vehicles (net)	1,078	1,256
Tools, furniture and fixtures (net)	365	399
Land	3,205	3,577
Lease assets (net)	2	1
Right-of-use assets (net)	71	72
Construction in progress	619	134
Total property, plant and equipment	9,183	10,669
Intangible assets		
Goodwill	—	266
Other	660	769
Total intangible assets	660	1,036
Investments and other assets		
Investment securities	4,528	4,336
Investments in capital	11	15
Long-term loans receivable	11	8
Deferred tax assets	792	864
Other	1,259	1,152
Allowance for doubtful accounts	(131)	(131)
Total investments and other assets	6,472	6,246
Total non-current assets	16,315	17,951
Total assets	48,697	52,079

Liabilities	2020	2021 (FY)
Current liabilities		
Notes and accounts payable-trade	2,591	3,132
Electronically recorded obligations	1,015	868
Accounts payable-factoring	2,806	2,783
Short-term loans payable	2,188	2,229
Income taxes payable	586	518
Accounts payable-other	765	664
Down payments	2,949	17
Contract liabilities	—	4,405
Provision for bonuses	531	483
Provision for directors' bonuses	76	76
Provision for loss on order received	126	35
Other	782	559
Total current liabilities	14,418	15,774
Non-current liabilities		
Long-term loans payable	304	1,583
Deferred tax liabilities	5	7
Provision for directors' retirement benefits	170	182
Retirement benefit-related liabilities	1,995	2,126
Other	351	354
Total non-current liabilities	2,827	4,254
Total liabilities	17,246	20,029

Net assets	2020	2021 (FY)
Shareholders' equity		
Capital stock	9,197	9,197
Capital surplus	7,926	7,925
Retained earnings	13,366	13,755
Treasury stock	(805)	(784)
Total shareholders' equity	29,685	30,093
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,592	1,453
Foreign currency translation adjustment	264	560
Accumulated retirement benefit-related adjustment	(114)	(104)
Total accumulated other comprehensive income	1,742	1,910
Non-controlling interests	24	46
Total net assets	31,451	32,050
Total liabilities and net assets	48,697	52,079

Consolidated Statement of Income

Assets	2020	2021 (fiscal year)
Net sales	37,866	38,846
Cost of sales	27,675	28,346
Gross profit	10,191	10,500
Selling, general and administrative expenses	7,889	8,447
Operating income	2,302	2,053
Non-operating income		
Interest income	2	2
Dividends income	546	123
Insurance income	30	—
Foreign exchange gains	56	77
Outsourcing service income	49	49
Other	114	82
Total non-operating income	800	335
Non-operating expenses		
Interest expenses	37	50
Loss on disposal of non-current assets	12	0
Compensation for damage	64	14
Dismantlement and removal costs	—	24
Other	15	25
Total non-operating expenses	129	114
Ordinary income	2,973	2,274
Extraordinary income		
Gain on sales of investment securities	152	326
Total extraordinary income	152	326
Extraordinary loss		
Loss on sales of investment securities	69	0
Loss on valuation of investment securities	10	—
Total extraordinary loss	79	0
Net income before income taxes	3,045	2,599
Income taxes-current	1,057	944
Income taxes-deferred	(94)	40
Total income taxes	963	985
Net income	2,082	1,614
Loss attributable to non-controlling interests	—	(34)
Net income attributable to owners of parent	2,082	1,649

Consolidated Statement of Comprehensive Income

	2020	2021 (fiscal year)
Net income	2,082	1,614
Other comprehensive income		
Valuation difference on available-for-sale securities	473	(139)
Foreign currency translation adjustment	209	290
Retirement benefit-related adjustment	120	10
Total other comprehensive income	802	161
Comprehensive income	2,885	1,775
(Breakdown)		
Comprehensive income attributable to owners of the parent	2,884	1,804
Comprehensive income attributable to non-controlling interests	1	(28)

Consolidated Statement of Cash Flows

	2020	2021
		(million yen)
		(fiscal year)
Cash flow from operating activities		
Net income before income taxes	3,045	2,599
Depreciation and amortization	677	745
Amortization of goodwill	—	14
Increase (decrease) in allowance for doubtful accounts	(27)	(5)
Increase (decrease) in retirement benefit-related adjustment	80	71
Increase (decrease) in provision for directors' retirement benefits	24	(9)
Interest and dividends income	(548)	(126)
Interest expenses	37	50
Foreign exchange losses (gains)	(19)	(72)
Loss (gain) on sales and valuation of investment securities	(72)	(325)
Decrease (increase) in notes and accounts receivable-trade	(300)	1,653
Decrease (increase) in inventories	(359)	(1,583)
Increase (decrease) in notes and accounts payable-trade	(627)	(28)
Increase (decrease) in down payments	1,281	—
Increase (decrease) in contract liabilities	—	1,172
Other	187	(1,006)
Subtotal	3,377	3,150
Interest and dividends income received	548	126
Interest expenses paid	(37)	(50)
Income taxes paid	(1,105)	(1,002)
Cash flow from operating activities	2,784	2,224
Cash flow from investing activities		
Payments into time deposits	(47)	(47)
Proceeds from withdrawal of time deposits	47	47
Purchase of investment securities	(14)	(423)
Proceeds from sales and redemption of investment securities	579	754
Purchase of property, plant and equipment and intangible assets	(2,414)	(1,697)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(733)
Payments for acquisition of businesses	—	(127)
Payments of loans receivable	(2)	(4)
Collection of loans receivable	2	7
Other	(18)	60
Cash flow from investing activities	(1,867)	(2,165)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	550	(125)
Proceeds from long-term loans payable	140	1,099
Repayment of long-term loans payable	(70)	(46)
Proceeds from sale of shares of subsidiaries not resulting in change in scope of consolidation	—	51
Purchase of treasury stock	(402)	—
Repayments of finance lease obligations	(0)	—
Cash dividends paid	(1,345)	(1,260)
Cash flows from financing activities	(1,129)	(282)
Effect of exchange rate changes on cash and cash equivalents	80	168
Net increase (decrease) in cash and cash equivalents	(131)	(54)
Cash and cash equivalents at beginning of year	12,575	12,444
Cash and cash equivalents at end of year	12,444	12,389

Stock Information

Stock overview (as of March 31, 2022)

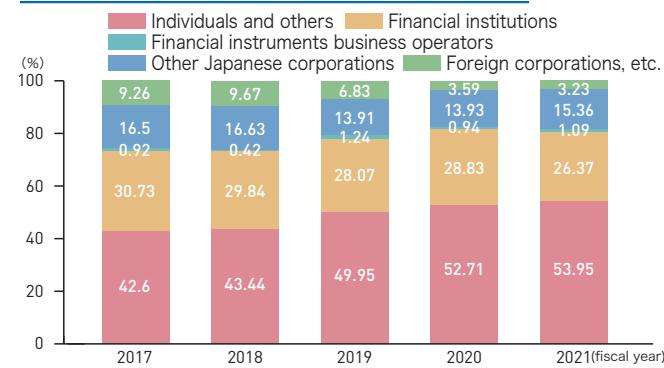
Stock listing Prime Market, Tokyo Stock Exchange
Securities code 6306
State of issuance
 Total number of shares authorized for issuance:
 150,000,000 shares
 Total number of outstanding shares:
 40,000,000 shares
 (including 1,774,135 treasury shares)
Number of shares per unit 100 shares
Number of shareholders 12,504
Transfer agent
 Mitsubishi UFJ Trust and Banking Corporation
 4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212
Fiscal year From April 1 to March 31
Ordinary General Shareholders' Meeting
 June (record date: March 31)
Registration deadline for year-end dividend payment:
 March 31
Registration deadline for interim dividend payment:
 September 30

Major shareholders (top 10)

Name	Number of shares held (in 1,000)	Shareholding ratio (%)
Nikko Trading-Partner Shareholding Association	5,681	14.86
The Master Trust Bank of Japan, Ltd. (trust account)	3,799	9.94
Nikko Employees' Shareholding Association	1,753	4.59
Sumitomo Mitsui Banking Corporation	1,203	3.15
Custody Bank of Japan, Ltd. (trust account)	968	2.53
Nippon Life Insurance Company	854	2.24
Sumitomo Life Insurance Company	745	1.95
The Hyakujushi Bank, Ltd.	683	1.79
Meiji Yasuda Life Insurance Company	648	1.70
Nakanishi Electric Co., Ltd.	620	1.62
Total	16,956	44.4

Nikko holds treasury shares totaling 1,774,135, which are excluded from the above major shareholders. Shareholding ratios are the number of shares held divided by the total number of outstanding shares less the number of treasury shares, rounded off to first decimal place.

Composition of shareholder types (%)



Stock performance comparison

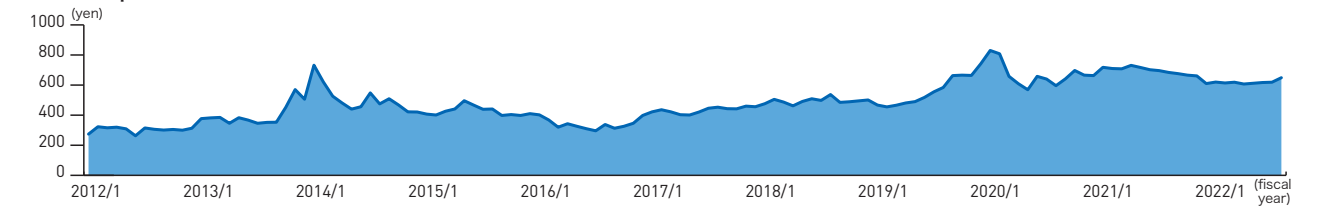
(TSR: total shareholder return, %)

Investment period	1 year	3 years	5 years	10 years
	(End of Mar. 2021 to end of Mar. 2022)	(End of Mar. 2019 to end of Mar. 2022)	(End of Mar. 2017 to end of Mar. 2022)	(End of Mar. 2012 to end of Mar. 2022)
Nikko shares	-12.9	47.5	82.1	134.0
TOPIX	2.0	31.2	44.3	183.3
Machinery index	-3.8	36.7	40.8	183.7

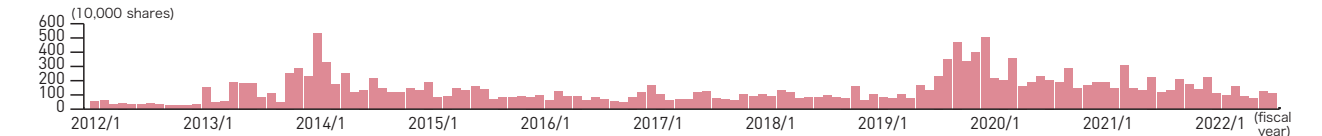
The above table shows total return on investment including dividends as of the end of March 2022 in the cases of investment made a year ago, three years ago, five years ago, and 10 years ago.

Trend of share price and trading volume over the past 10 years (July 2012 – July 2022)

● Share price



● Trading volume



● Stock-related data

	2018/3	2019/3	2020/3	2021/3	2022/3
Year-end share price (yen)	426	481	609	731	607
PER (times)	11.9	13.7	14.8	13.5	14.1
PBR (times)	0.6	0.6	0.8	0.9	0.7
Dividend yield (%)	2.6	2.5	6.6	4.5	4.9
Year-end market cap (mil. yen)	18,480	19,240	24,360	29,240	24,280