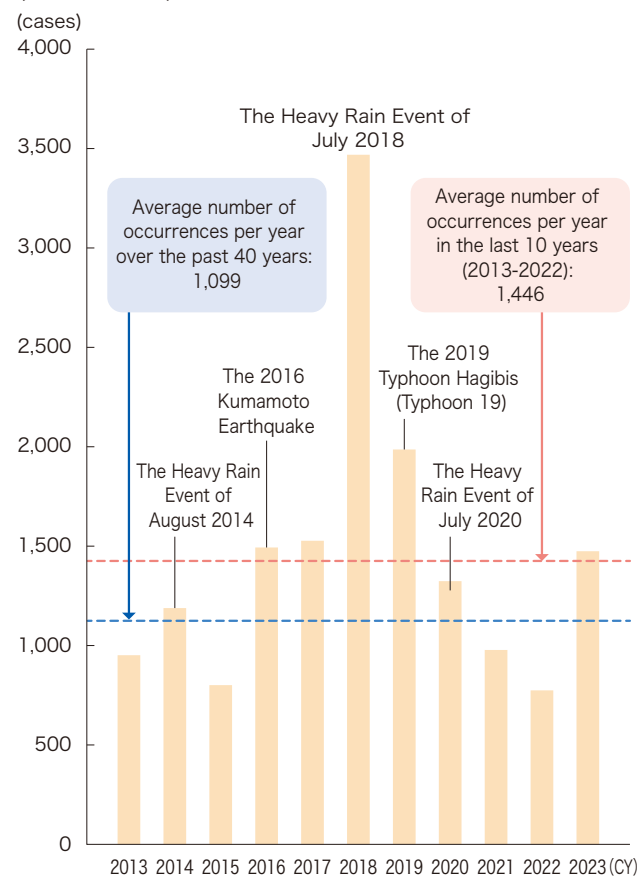


## Early Restoration from Intensifying Disasters

To recover from intensifying natural disasters such as large typhoons, severe rainstorms, and earthquakes, we start with a quick recovery work of the Group's damaged plants. In recent years, it has rained a lot unexpectedly around the country, frequently causing torrential damages. Natural disasters, including large-scale typhoons and frequent occurrence of linear precipitation zone, large earthquakes such as

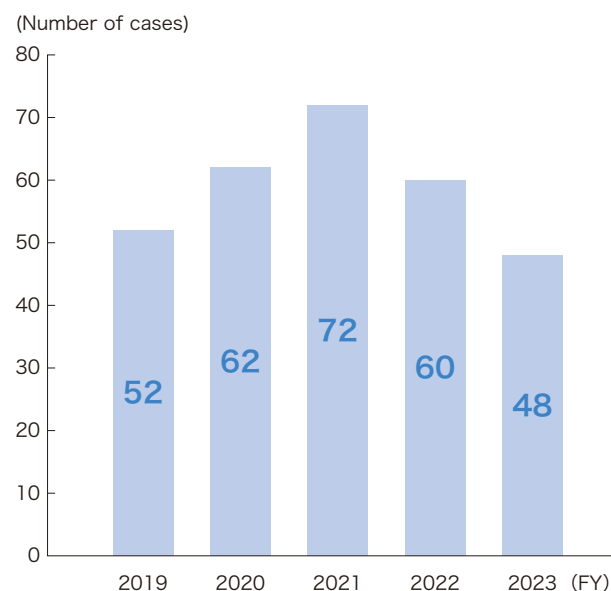
the Nankai Trough and Tokyo Metropolitan near-field earthquakes, and the resultant tsunamis and volcanic eruptions, are anticipated. The disaster risks facing Japan are moving into a new stage. As the top manufacturer of asphalt and concrete plants, Nikko Group focuses on ensuring early recovery from disasters by closely collaborating with customers so as to fulfill its supply responsibility.

### Occurrences of landslides in the past 10 years (2014-2023)



Source: Ministry of Land, Infrastructure, Transport and Tourism

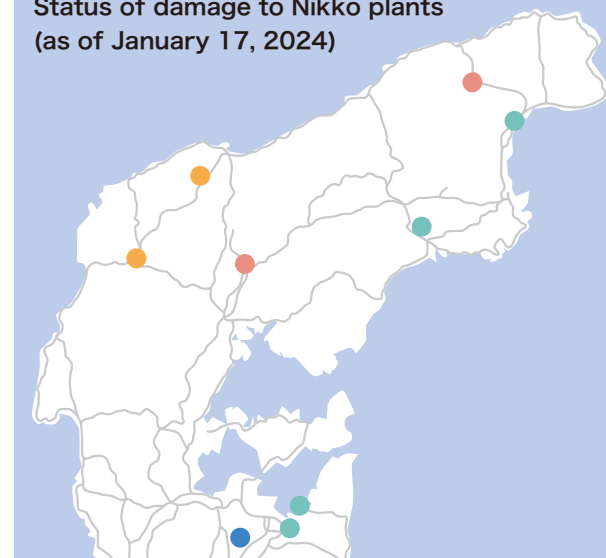
### Trend in the number of natural disaster damage to Nikko plants



### Status of recovery of Nikko plants damaged by the 2024 Noto Peninsula Earthquake

In the affected areas, it was hoped that the severed roads would be repaired as soon as possible for smooth transport of goods and the recovery of essential utilities. Nikko quickly ascertained the status of manufacturing facilities delivered to the asphalt mixture plants and concrete plants, which would be key to recovery efforts, and, together with

### Status of damage to Nikko plants (as of January 17, 2024)



Status of plant to which Nikko's facilities are delivered

- Operable asphalt plants
- Difficult-to-operate asphalt plants
- Operable ready-mixed concrete plants
- Difficult-to-operate ready-mixed concrete plants

our customers, placed the highest priority on the recovery of the affected plants and increased the number of personnel at our Hokuriku service station (Kanazawa City). In this way, we did our utmost to support the early recovery of the affected areas. Of the eight plants that had been difficult-to-operate, we had completed restoration work on seven of them by February 16, 2024, with the exception of one that was to be dismantled and new construction started, and confirmed that they were back in operation.