

Consolidated Financial Statements

Consolidated Balance Sheet

Assets	2022	2023 (FY)
Current assets		
Cash and cash equivalents	10,317	15,551
Notes receivable-trade	2,357	1,773
Accounts receivable-trade	6,645	8,975
Electronically recorded monetary claims	2,233	2,419
Merchandise and finished goods	1,794	1,631
Work in process and partly-finished construction	7,423	8,323
Raw materials and supplies	1,657	1,695
Forward exchange contracts	14	30
Other	1,279	633
Allowance for doubtful accounts	(1)	(1)
Total current assets	33,723	41,033
Non-current assets		
Property, plant and equipment		
Buildings and structures (net)	5,945	6,175
Machinery, equipment and vehicles (net)	1,292	1,199
Tools, furniture and fixtures (net)	405	514
Land	3,878	4,204
Lease assets (net)	0	0
Right-of-use assets (net)	81	75
Construction in progress	236	1,078
Total property, plant and equipment	11,839	13,247
Intangible assets		
Goodwill	130	196
Other	889	1,011
Total intangible assets	1,020	1,208
Investments and other assets		
Investment securities	3,488	5,248
Investments in capital	7	107
Long-term loans receivable	14	13
Deferred tax assets	981	549
Other	1,183	951
Allowance for doubtful accounts	(130)	(130)
Total investments and other assets	5,544	6,740
Total non-current assets	18,404	21,196
Total assets	52,127	62,229

Liabilities	2022	2023 (FY)
Current liabilities		
Notes and accounts payable-trade	3,012	3,256
Electronically recorded obligations	858	1,296
Accounts payable-factoring	2,355	2,868
Short-term loans payable	3,312	6,166
Income taxes payable	265	965
Accounts payable-other	644	700
Down payments	17	17
Contract liabilities	3,713	4,625
Provision for bonuses	417	610
Provision for directors' bonuses	76	98
Provision for loss on order intake	172	82
Other	492	1,054
Total current liabilities	15,338	21,743
Non-current liabilities		
Long-term loans payable	2,449	4,550
Deferred tax liabilities	0	170
Provision for directors' retirement benefits	235	206
Retirement benefit-related liabilities	2,166	2,140
Other	333	330
Total non-current liabilities	5,184	7,399
Total liabilities	20,523	29,143

Net assets	2022	2023 (FY)
Shareholders' equity		
Capital stock	9,197	9,197
Capital surplus	7,934	7,787
Retained earnings	13,628	13,791
Treasury stock	(760)	(738)
Total shareholders' equity	29,999	30,038
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,177	2,335
Foreign currency translation adjustment	582	696
Deferred gains or losses on hedges	—	21
Accumulated retirement benefit-related adjustment	(115)	(62)
Total accumulated other comprehensive income	1,644	2,990
Non-controlling interests	(40)	57
Total net assets	31,604	33,086
Total liabilities and net assets	52,127	62,229

(million yen)

Consolidated Statement of Income

(million yen)

	2022	2023 (FY)
Net sales	39,665	44,097
Cost of sales	29,348	31,992
Gross profit	10,317	12,105
Selling, general and administrative expenses	9,288	10,136
Operating income	1,028	1,968
Non-operating income		
Interest income	2	4
Dividends income	104	141
Foreign exchange gains	158	117
Surrender value of insurance policies	—	46
Other	64	106
Total non-operating income	330	416
Non-operating expenses		
Interest expenses	77	119
Compensation for damage	6	107
Other	18	12
Total non-operating expenses	102	240
Ordinary income	1,255	2,144
Extraordinary income		
Gain on sales of investment securities	564	68
Gain on sale of non-current assets	—	11
Gain on bargain purchase	—	7
Total extraordinary income	564	87
Extraordinary loss		
Loss due to COVID-19	23	—
Impairment losses	104	—
Loss on sale of non-current assets	—	0
Total extraordinary loss	127	0
Net income before income taxes	1,693	2,231
Income taxes-current	745	1,003
Income taxes-deferred	6	(16)
Total income taxes	751	987
Net income	941	1,244
Loss attributable to non-controlling interests	(78)	(68)
Net income attributable to owners of parent	1,020	1,312

Consolidated Statement of Comprehensive Income

(million yen)

	2022	2023 (FY)
Net income	941	1,244
Other comprehensive income		
Valuation difference on available-for-sale securities	(275)	1,157
Foreign currency translation adjustment	13	94
Deferred gains or losses on hedges	—	21
Retirement benefit-related adjustment	(11)	52
Total other comprehensive income	(273)	1,326
Comprehensive income	667	2,570
(Breakdown)		
Comprehensive income attributable to owners of the parent	755	2,657
Comprehensive income attributable to non-controlling interests	(87)	(87)

Consolidated Statement of Cash Flows

	2022	2023 (FY)
Cash flow from operating activities		
Net income before income taxes	1,693	2,231
Depreciation expenses	944	988
Amortization of goodwill	46	25
Increase (decrease) in allowance for doubtful accounts	(0)	(0)
Increase (decrease) in retirement benefit-related adjustment	22	7
Increase (decrease) in provision for directors' retirement benefits	52	(28)
Interest and dividends income	(107)	(145)
Interest expenses	77	119
Foreign exchange losses (gains)	(15)	(8)
Loss (gain) on sales and valuation of investment securities	(564)	(68)
Decrease (increase) in notes and accounts receivable-trade	(196)	(1,770)
Decrease (increase) in inventories	(1,156)	(281)
Increase (decrease) in notes and accounts payable-trade	(204)	527
Decrease (increase) in accounts receivable	(463)	493
Increase (decrease) in operating accounts payable	(457)	456
Increase (decrease) in accrued consumption taxes	(5)	432
Impairment losses	104	—
Increase (decrease) in contract liabilities	(708)	844
Other	229	783
Subtotal	(709)	4,616
Interest and dividends income received	139	145
Interest expenses paid	(77)	(119)
Income taxes paid	(997)	(309)
Cash flow from operating activities	(1,644)	4,332

(million yen)

	2022	2023 (FY)
Cash flow from investing activities		
Payments into time deposits	(47)	(47)
Proceeds from withdrawal of time deposits	47	47
Purchase of investment securities	(22)	(14)
Proceeds from sales and redemption of investment securities	1,002	111
Purchase of property, plant and equipment and intangible assets	(2,174)	(2,321)
Purchase of shares of subsidiaries resulting in change in scope of consolidation	—	(332)
Payments of loans receivable	(10)	(5)
Collection of loans receivable	5	8
Other	(26)	221
Cash flow from investing activities	(1,226)	(2,333)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	968	2,081
Proceeds from long-term loans payable	1,084	3,740
Repayment of long-term loans payable	(187)	(1,488)
Purchase of treasury stock	(0)	(0)
Repayments of finance lease obligations	(7)	1
Cash dividends paid	(1,147)	(1,149)
Cash flows from financing activities	710	3,185
Effect of exchange rate changes on cash and cash equivalents	41	48
Net increase (decrease) in cash and cash equivalents	(2,118)	5,233
Cash and cash equivalents at beginning of year	12,389	10,270
Cash and cash equivalents at end of year	10,270	15,504