Consolidated Financial Statements

Consolidated Balance Sheet

(million yen)

Assets	2023	2024 (FY)
Current assets		
Cash and cash equivalents	15,551	14,038
Notes receivable-trade	1,773	1,268
Accounts receivable-trade	8,975	10,153
Electronically recorded monetary claims	2,419	2,149
Merchandise and finished goods	1,631	1,219
Work in process and partly-finished construction	8,323	9,044
Raw materials and supplies	1,695	1,450
Forward exchange contracts	30	1
Other	633	801
Allowance for doubtful accounts	(1)	(0)
Total current assets	41,033	40,126
Non-current assets		
Property, plant and equipment		
Buildings and structures (net)	6,175	8,279
Machinery, equipment and vehicles (net)	1,199	1,574
Tools, furniture and fixtures (net)	514	581
Land	4,204	4,627
Lease assets (net)	0	–
Right-of-use assets (net)	75	106
Construction in progress	1,078	134
Total property, plant and equipment	13,247	15,305
Intangible assets		
Goodwill	196	166
Other	1,011	1,032
Total intangible assets	1,208	1,198
Investments and other assets		
Investment securities	5,248	5,565
Investments in capital	107	107
Long-term loans receivable	13	10
Deferred tax assets	549	538
Other	951	1,002
Allowance for doubtful accounts	(130)	(129)
Total investments and other assets	6,740	7,094
Total non-current assets	21,196	23,598
Total assets	62,229	63,725

Liabilities	2023	2024 (FY)
Current liabilities		
Notes and accounts payable-trade	3,256	2,932
Electronically recorded obligations	1,296	1,444
Accounts payable-factoring	2,868	2,964
Short-term loans payable	6,166	5,489
Income taxes payable	965	873
Accounts payable-other	700	962
Down payments	17	17
Contract liabilities	4,625	5,092
Provision for bonuses	610	665
Provision for directors' bonuses	98	124
Provision for loss on order intake	82	116
Other	1,054	830
Total current liabilities	21,743	21,515
Non-current liabilities		
Long-term loans payable	4,550	4,761
Deferred tax liabilities	170	163
Provision for directors' retirement benefits	206	128
Retirement benefit-related liabilities	2,140	2,147
Other	330	448
Total non-current liabilities	7,399	7,649
Total liabilities	29,143	29,164

Net assets	2023	2024 (FY)
Shareholders' equity		
Capital stock	9,197	9,197
Capital surplus	7,787	7,805
Retained earnings	13,791	14,648
Treasury stock	(738)	(667)
Total shareholders' equity	30,038	30,984
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,335	2,610
Foreign currency translation adjustment	696	983
Deferred gains or losses on hedges	21	1
Accumulated retirement benefit-related adjustment	(62)	(27)
Total accumulated other comprehensive income	2,990	3,567
Non-controlling interests	57	8
Total net assets	33,086	34,560
Total liabilities and net assets	62,229	63,725

Consolidated Statement of Income

(million yen)

	2023	2024 (FY)
Net sales	44,097	49,162
Cost of sales	31,992	35,169
Gross profit	12,105	13,992
Selling, general and administrative expenses	10,136	11,225
Operating income	1,968	2,766
Non-operating income		
Interest income	4	8
Dividends income	141	182
Foreign exchange gains	117	77
Surrender value of insurance policies	46	–
Insurance proceeds	44	96
Other	61	77
Total non-operating income	416	443
Non-operating expenses		
Interest expenses	119	99
Compensation for damage	107	19
Other	12	21
Total non-operating expenses	240	139
Ordinary income	2,144	3,071
Extraordinary income		
Gain on sales of investment securities	68	104
Gain on sale of non-current assets	11	29
Gain on bargain purchase	7	–
Total extraordinary income	87	134
Extraordinary loss		
Loss on sales of investment securities	–	0
Loss on sale of non-current assets	0	–
Special retirement benefits	–	7
Total extraordinary loss	0	8
Net income before income taxes	2,231	3,197
Income taxes-current	1,003	1,245
Income taxes-deferred	(16)	(57)
Total income taxes	987	1,187
Net income	1,244	2,009
Profit (Loss) attributable to non-controlling interests	(68)	0
Net income attributable to owners of parent	1,312	2,009

Consolidated Statement of Comprehensive Income

(million yen)

	2023	2024 (FY)
Net income	1,244	2,009
Other comprehensive income		
Valuation difference on available-for-sale securities	1,157	274
Foreign currency translation adjustment	94	288
Deferred gains or losses on hedges	21	(20)
Retirement benefit-related adjustment	52	35
Total other comprehensive income	1,326	577
Comprehensive income	2,570	2,587
(Breakdown)		
Comprehensive income attributable to owners of the parent	2,657	2,586
Comprehensive income attributable to non-controlling interests	(87)	0

— Consolidated Statement of Cash Flows

(million yen)

	2023	2024 (FY)
Cash flow from operating activities		
Net income before income taxes	2,231	3,197
Depreciation expenses	998	1,127
Amortization of goodwill	25	40
Increase (decrease) in allowance for doubtful accounts	(0)	(1)
Increase (decrease) in retirement benefit-related adjustment	7	52
Increase (decrease) in provision for directors' retirement benefits	(28)	(78)
Interest and dividends income	(145)	(191)
Interest expenses	119	99
Foreign exchange losses (gains)	(8)	2
Loss (Gain) on sales of property, plant and equipment	–	(29)
Loss (gain) on sales and valuation of investment securities	(68)	(104)
Decrease (increase) in notes and accounts receivable-trade	(1,770)	(319)
Decrease (increase) in inventories	(281)	138
Increase (decrease) in notes and accounts payable-trade	527	(257)
Decrease (increase) in accounts receivable	493	65
Increase (decrease) in operating accounts payable	456	254
Increase (decrease) in accrued consumption taxes	432	(242)
Increase (decrease) in contract liabilities	844	370
Other	783	126
Subtotal	4,616	4,249
Interest and dividends income received	145	191
Interest expenses paid	(119)	(99)
Income taxes paid	(309)	(1,346)
Cash flow from operating activities	4,332	2,994

	2023	2024 (FY)
Cash flow from investing activities		
Payments into time deposits	(47)	(60)
Proceeds from withdrawal of time deposits	47	48
Purchase of investment securities	(14)	(18)
Proceeds from sales and redemption of investment securities	111	136
Purchase of property, plant and equipment and intangible assets	(2,321)	(2,918)
Proceeds from sales of property, plant and equipment	–	30
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(332)	–
Payments of loans receivable	(5)	(2)
Collection of loans receivable	8	4
Other	221	(26)
Cash flow from investing activities	(2,333)	(2,805)
Cash flows from financing activities		
Net increase (decrease) in short-term loans payable	2,081	(683)
Proceeds from long-term loans payable	3,740	796
Repayment of long-term loans payable	(1,488)	(634)
Payments for acquisition of subsidiary shares not resulting in change in scope of consolidation	–	(75)
Purchase of treasury stock	(0)	(0)
Repayments of finance lease obligations	1	–
Cash dividends paid	(1,149)	(1,152)
Cash flows from financing activities	3,185	(1,749)
Effect of exchange rate changes on cash and cash equivalents	48	34
Net increase (decrease) in cash and cash equivalents	5,233	(1,526)
Cash and cash equivalents at beginning of year	10,270	15,504
Cash and cash equivalents at end of year	15,504	13,977